

From: Gary Cooke, Cabinet Member for Corporate and Democratic Services
David Cockburn, Corporate Director of Business Strategy & Support

To: Policy and Resources Committee – 20 June 2013

Decision No: 13/00050

Subject: Asset Management Strategy

Classification: Unrestricted

Past Pathway of Paper: Policy and Resources Committee – 15 March 2013

Future Pathway of Paper: N/A

Electoral Division: All divisions

Summary: This paper provides the updated draft of the Asset Management Strategy.

Recommendation(s):

The Cabinet Committee is asked to consider and endorse or make recommendations to the Cabinet Member for Corporate and Democratic Services on the proposed decision to approve and adopt the Asset Management Strategy as attached at appendix A.

1. Introduction

1.1 The current Asset Management Plan (AMP) was adopted in 2002 and is no longer reflective of how the Council operates and the changing environment in which it works. A new draft plan was discussed at the 15 March 2013 Policy & Resources Cabinet Committee. The attached strategy has been collated following a series of workshops with service directorates and feedback from internal stakeholders.

2. Financial Implications

2.1 The proposed strategy sets out how we will achieve and drive efficiencies to meet key financial targets.

3. Bold Steps for Kent and Policy Framework

- 3.1 Kent County Council's Medium Term Plan sets out three clear ambitions for radical public service reform - to help the Kent economy to grow; to put the citizen in control; and to tackle disadvantage. It urges a push towards greater localism and citizen empowerment which requires KCC to rethink how services are designed and delivered. This approach is core to how the Asset Management Strategy has been drawn together and is reflected in the five themes in the strategy. One of the fundamental design principles is to utilise all the council's assets strategically to support our changing frontline service model, and rationalise back office functions.
- 3.2 KCC's Capital Strategy is based on the key principle that capital investment should be deployed where it can have the greatest impact for the benefit of the people of Kent and deliver improvements in essential services. It sets the strategic direction for KCC's capital investment plans and projects within the Capital Programme. Our capital strategy is inherently interlinked with our approach to asset rationalisation and disposals and the Asset Management Strategy aligns to the Capital Strategy, Bold Steps and Medium Term Plan.

4. The Report

- 4.1 The strategy is based on practice set by the Royal Institution of Chartered Surveyors Asset Management Guidelines.
- 4.2 In January 2013, Property worked with Policy & Strategic Relations unit to shape the asset management framework taking into account national and regional policies and understanding Kent's context on key asset management themes. A review of service directorate plans occurred in March 2013 that helped shape workshops to seek views on how Asset Management Strategy should include transformational programmes.
- 4.3 An Equality Impact Assessment is currently being undertaken and will be completed prior to the adoption of the Asset Management Strategy.

5. Next Steps

- 5.1 Following the completion of the Asset Management Strategy, detailed action plans will be developed alongside further engagement with internal stakeholders to outline the key themes and to pursue the priorities in the plan over the coming months.

6. Conclusions

- 6.1 The draft Asset Management Strategy has been developed over a number of months. The strategy is submitted for endorsement by the Policy & Resources Committee. The key themes of the Asset Management Strategy will be promoted throughout the Council.

6. Recommendation(s)

Recommendation(s):

The Policy and Resources Cabinet Committee is asked to consider and endorse, or make recommendations to the Cabinet Member for Corporate and Democratic Services on the proposed decision to endorse and approve the Asset Management Plan as attached at appendix A.

7. Background Documents

7.1 [15 March 2013 - Policy & Resources Cabinet Committee](#)

8. Contact details

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